

Financial record

	2004 £m	2003 £m	2002 £m	2001 £m	2000 £m
● CONSOLIDATED PROFIT AND LOSS ACCOUNT					
Turnover - Continuing operations	870.4	842.4	867.6	931.9	909.6
- Discontinued operations ⁽ⁱⁱⁱ⁾	-	28.8	32.9	29.9	24.4
	<u>870.4</u>	<u>871.2</u>	<u>900.5</u>	<u>961.8</u>	<u>934.0</u>
Operating profit - Continuing operations	33.9	18.9	0.9	(4.3)	41.0
- Discontinued operations ⁽ⁱⁱⁱ⁾	0.6	9.2	8.6	5.7	3.0
Operating profit	<u>34.5</u>	<u>28.1</u>	<u>9.5</u>	<u>1.4</u>	<u>44.0</u>
Non-operating exceptional items - Continuing operations	3.3	4.4	6.6	(4.1)	10.7
- Discontinued operations ⁽ⁱⁱⁱ⁾	1.9	(5.4)	15.2	(3.7)	(4.1)
	<u>39.7</u>	<u>27.1</u>	<u>31.3</u>	<u>(6.4)</u>	<u>50.6</u>
Net interest⁽ⁱ⁾	<u>(11.6)</u>	<u>(23.3)</u>	<u>(19.3)</u>	<u>(13.9)</u>	<u>(16.4)</u>
Pre-taxation profit/(loss) on ordinary activities	28.1	3.8	12.0	(20.3)	34.2
Taxation on ordinary activities ^(v)	(6.5)	(6.9)	(3.7)	(11.1)	(7.9)
Post-taxation profit/(loss) on ordinary activities	<u>21.6</u>	<u>(3.1)</u>	<u>8.3</u>	<u>(31.4)</u>	<u>26.3</u>
Minority interests	(6.8)	(4.3)	(3.5)	(1.4)	(5.7)
Profit/(loss) for the year	<u>14.8</u>	<u>(7.4)</u>	<u>4.8</u>	<u>(32.8)</u>	<u>20.6</u>
Dividends	-	-	-	-	(7.5)
Retained profit/(loss) for the year	<u>14.8</u>	<u>(7.4)</u>	<u>4.8</u>	<u>(32.8)</u>	<u>13.1</u>
● CONSOLIDATED BALANCE SHEET					
Goodwill	16.6	17.3	18.5	19.8	20.9
Tangible fixed assets	98.4	105.7	133.1	154.5	167.2
Investments in associated undertakings	22.1	27.9	24.2	24.6	22.6
Fixed assets	<u>137.1</u>	<u>150.9</u>	<u>175.8</u>	<u>198.9</u>	<u>210.7</u>
Stocks	121.0	102.0	112.4	129.5	135.4
Debtors - trade	179.6	165.1	182.0	209.9	203.6
- other	44.3	37.5	43.7	44.6	57.4
Creditors - trade	(86.3)	(71.8)	(79.3)	(97.2)	(106.5)
- other	(130.9)	(109.4)	(103.3)	(118.0)	(113.4)
Net current assets (excluding net debt)	<u>127.7</u>	<u>123.4</u>	<u>155.5</u>	<u>168.8</u>	<u>176.5</u>
Long term liabilities and provisions	<u>(100.4)</u>	<u>(112.6)</u>	<u>(124.3)</u>	<u>(137.8)</u>	<u>(122.3)</u>
	<u>164.4</u>	<u>161.7</u>	<u>207.0</u>	<u>229.9</u>	<u>264.9</u>
Financed by:					
Equity interests - shareholders	<u>75.7</u>	<u>4.4</u>	<u>(5.5)</u>	<u>(8.3)</u>	<u>24.6</u>
- minority interests	22.2	20.5	18.5	24.1	30.5
	<u>97.9</u>	<u>24.9</u>	<u>13.0</u>	<u>15.8</u>	<u>55.1</u>
Bank borrowings	41.3	78.8	92.4	110.1	100.8
US dollar loan notes	66.7	113.7	128.2	144.7	163.7
Other indebtedness (including finance leases)	3.6	4.2	5.6	6.9	8.4
Gross debt	<u>111.6</u>	<u>196.7</u>	<u>226.2</u>	<u>261.7</u>	<u>272.9</u>
Cash	<u>(45.1)</u>	<u>(59.9)</u>	<u>(32.2)</u>	<u>(47.6)</u>	<u>(63.1)</u>
Net debt	<u>66.5</u>	<u>136.8</u>	<u>194.0</u>	<u>214.1</u>	<u>209.8</u>
	<u>164.4</u>	<u>161.7</u>	<u>207.0</u>	<u>229.9</u>	<u>264.9</u>
● Basic earnings per share (expressed in pence per share)^(iv)					
- Adjusted ⁽ⁱ⁾	16.0	9.9	6.8	9.7	14.9
- Headline	10.4	(6.2)	4.0	(27.5)	17.3

(i) Before exceptional items and amortisation of goodwill.

(ii) Net interest in 2003 and 2001 includes exceptional costs of £6.5 million and an exceptional gain of £4.4 million respectively.

(iii) Figures have been restated to include the results of GCE and the US Defence businesses under discontinued operations.

(iv) The earnings per share for 2003 and prior years have been restated for the rights issue.

(v) Taxation in 2004 and 2001 includes an exceptional credit of £6.6 million and an exceptional charge of £6.1 million respectively.