

## Five year record

	IFRS			UK GAAP	
	2006 £m	2005 £m	2004 £m	2003 £m	2002 £m
<b>CONSOLIDATED INCOME STATEMENT</b>					
Revenue – Continuing operations	1,257.9	1,065.7	870.4	842.4	867.6
– Discontinued operations <sup>2)</sup>	–	–	–	28.8	32.9
	<b>1,257.9</b>	<b>1,065.7</b>	<b>870.4</b>	<b>871.2</b>	<b>900.5</b>
Operating profit – Continuing operations	143.2	101.7	51.9	23.3	7.5
– Discontinued operations <sup>2)</sup>	–	–	–	3.8	23.8
<b>Operating profit</b>	<b>143.2</b>	<b>101.7</b>	<b>51.9</b>	<b>27.1</b>	<b>31.3</b>
Operating profit before exceptional items	143.2	97.5	54.9	38.9	34.8
Exceptional items	–	4.2	(3.0)	(11.8)	(3.5)
	<b>143.2</b>	<b>101.7</b>	<b>51.9</b>	<b>27.1</b>	<b>31.3</b>
Net financing charge <sup>3)</sup>	(4.4)	(2.7)	(14.5)	(23.3)	(19.3)
Share of post tax profits of associates	5.8	4.5	3.6	–	–
<b>Profit before tax</b>	<b>144.6</b>	<b>103.5</b>	<b>41.0</b>	<b>3.8</b>	<b>12.0</b>
Tax on profit on ordinary activities <sup>5)</sup>	(16.9)	(20.0)	(4.4)	(6.9)	(3.7)
<b>Profit/(loss) for the year</b>	<b>127.7</b>	<b>83.5</b>	<b>36.6</b>	<b>(3.1)</b>	<b>8.3</b>
<b>Attributable to:</b>					
– Equity shareholders	122.0	74.0	29.8	(7.4)	4.8
– Minority interests	5.7	9.5	6.8	4.3	3.5
	<b>127.7</b>	<b>83.5</b>	<b>36.6</b>	<b>(3.1)</b>	<b>8.3</b>
<b>CONSOLIDATED BALANCE SHEET</b>					
Intangible assets	48.7	40.2	21.7	17.3	18.5
Property, plant and equipment	116.6	110.5	111.3	105.7	133.1
Investments in associates	19.6	24.7	22.1	27.9	24.2
Deferred income tax assets	34.0	17.1	12.2	–	–
Other non-current assets	23.6	15.9	3.0	3.5	3.8
<b>Non-current assets</b>	<b>242.5</b>	<b>208.4</b>	<b>170.3</b>	<b>154.4</b>	<b>179.6</b>
Inventory	132.0	119.5	102.7	102.0	112.4
Trade and other receivables <sup>6)</sup>	328.9	300.3	237.4	199.1	221.9
Trade, other payables and income tax liabilities	(296.9)	(282.4)	(215.1)	(181.2)	(182.6)
<b>Total assets less current liabilities (excluding net debt and provisions)</b>	<b>406.5</b>	<b>345.8</b>	<b>295.3</b>	<b>274.3</b>	<b>331.3</b>
<b>Long-term liabilities and provisions</b>					
Deferred income tax liabilities	(19.6)	(14.6)	(12.8)	–	–
Retirement benefit obligations	(115.0)	(131.2)	(137.4)	(65.5)	(70.8)
Provisions	(50.9)	(40.7)	(40.2)	(46.1)	(52.5)
Other long-term liabilities	(3.1)	(4.2)	(4.9)	(1.0)	(1.0)
	<b>(188.6)</b>	<b>(190.7)</b>	<b>(195.3)</b>	<b>(112.6)</b>	<b>(124.3)</b>
	<b>217.9</b>	<b>155.1</b>	<b>100.0</b>	<b>161.7</b>	<b>207.0</b>
<b>Financed by:</b>					
Equity shareholders' funds	250.7	135.1	11.5	4.4	(5.5)
Minority interests	10.3	13.5	22.2	20.5	18.5
	<b>261.0</b>	<b>148.6</b>	<b>33.7</b>	<b>24.9</b>	<b>13.0</b>
Bank borrowings	16.6	8.4	41.3	78.8	92.4
US dollar loan notes	–	70.7	66.7	113.7	128.2
Other indebtedness (including finance leases)	2.6	3.1	3.4	4.2	5.6
	<b>19.2</b>	<b>82.2</b>	<b>111.4</b>	<b>196.7</b>	<b>226.2</b>
<b>Gross debt</b>	<b>19.2</b>	<b>82.2</b>	<b>111.4</b>	<b>196.7</b>	<b>226.2</b>
<b>Cash</b>	<b>(62.3)</b>	<b>(75.7)</b>	<b>(45.1)</b>	<b>(59.9)</b>	<b>(32.2)</b>
<b>Net (cash)/debt</b>	<b>(43.1)</b>	<b>6.5</b>	<b>66.3</b>	<b>136.8</b>	<b>194.0</b>
	<b>217.9</b>	<b>155.1</b>	<b>100.0</b>	<b>161.7</b>	<b>207.0</b>
<b>Basic earnings per share (expressed in pence per share)<sup>4)</sup></b>					
Adjusted <sup>1)</sup>	67.2	43.0	19.8	9.9	6.8
Headline	73.5	46.9	20.9	(6.2)	4.0

1 Before exceptional items, gains or losses on retranslation of intercompany loan balances and amortisation of goodwill.

2 The Group adopted IFRS with a transition date of 1 January 2004. The comparatives for 2004 have been restated in accordance with IFRS with the exception of IAS 32 and 39 which are only effective for periods beginning after 1 January 2005. The results for earlier years were prepared in accordance with UK GAAP. Figures have been restated to include the results of GCE and the US Defence businesses under discontinued operations.

3 Net financing charge includes retranslation gains on intercompany loan balances of £0.2 million and £3.6 million in 2006 and 2005 respectively and losses of £3.0 million in 2004. Exceptional costs of £6.5 million were included in the net financing charge in 2003.

4 The earnings per share for 2003 and prior years have been restated for the 2004 rights issue.

5 Tax on profit on ordinary activities in 2006 and 2004 includes an exceptional credit of £10.5 million and £6.6 million respectively.

6 Trade and other receivables includes assets held for sale and derivative financial instruments.